



# Developing an innovation ecosystem: The case of Kaunas University of Technology

Prof. Asta Pundziene,  
Vice-Rector for Research at KTU  
2015



**Leading University in Europe with highly developed knowledge and technology transfer activities**

Kaunas University of  
Technology

# STRATEGY

## **Cultivating Talents**

The University encourages development of student competences which empowers their self-expression and successful career

## **Undertaking Rigour Research & Innovations**

By developing new knowledge and technology; enabling transfer into business and society

## **Integrating Sustainability Principles**

In all parts of University life. All KTU activities are focused on prosperity and sustainable development of the State

## **Inspiring Advancement**

Sustainable development of the University ensuring the quality and efficiency of all activities

## **Investing Into Well-Being**

By developing and caring for University's academic environment and infrastructure





## KTU Strategic **Priorities**

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- **Internationalisation**
- **Interdisciplinarity**
- **Innovations & cooperation with business**



# 10

research  
institutes

# 9

faculties

## KTU Research institutes

- Biomedical Engineering Institute
- Food Institute
- Institute of Architecture and Construction
- Institute of Defense Technologies
- Institute of Environmental Engineering
- Institute of Materials Science
- Institute of Mechatronics
- Institute of Metrology
- Prof. Kazimieras Baršauskas Ultrasound Research Institute
- Health Telematics Science Institute

## KTU Faculties

- Faculty of Chemical Technology
- School of Economics and Business
- Faculty of Electrical and Electronics Engineering
- Faculty of Informatics
- Faculty of Mathematics and Natural Sciences
- Faculty of Mechanical Engineering and Design
- Faculty of Social Sciences, Arts and Humanities
- Faculty of Civil Engineering and Architecture
- Panevėžys Faculty of Technologies and Business



# KTU COMMUNITY

2014



**11 000**  
students



**1 000**  
academic  
staff



**775**  
international  
students



**2 555**  
graduates



**330**  
PhD  
students



**133 000**  
alumni

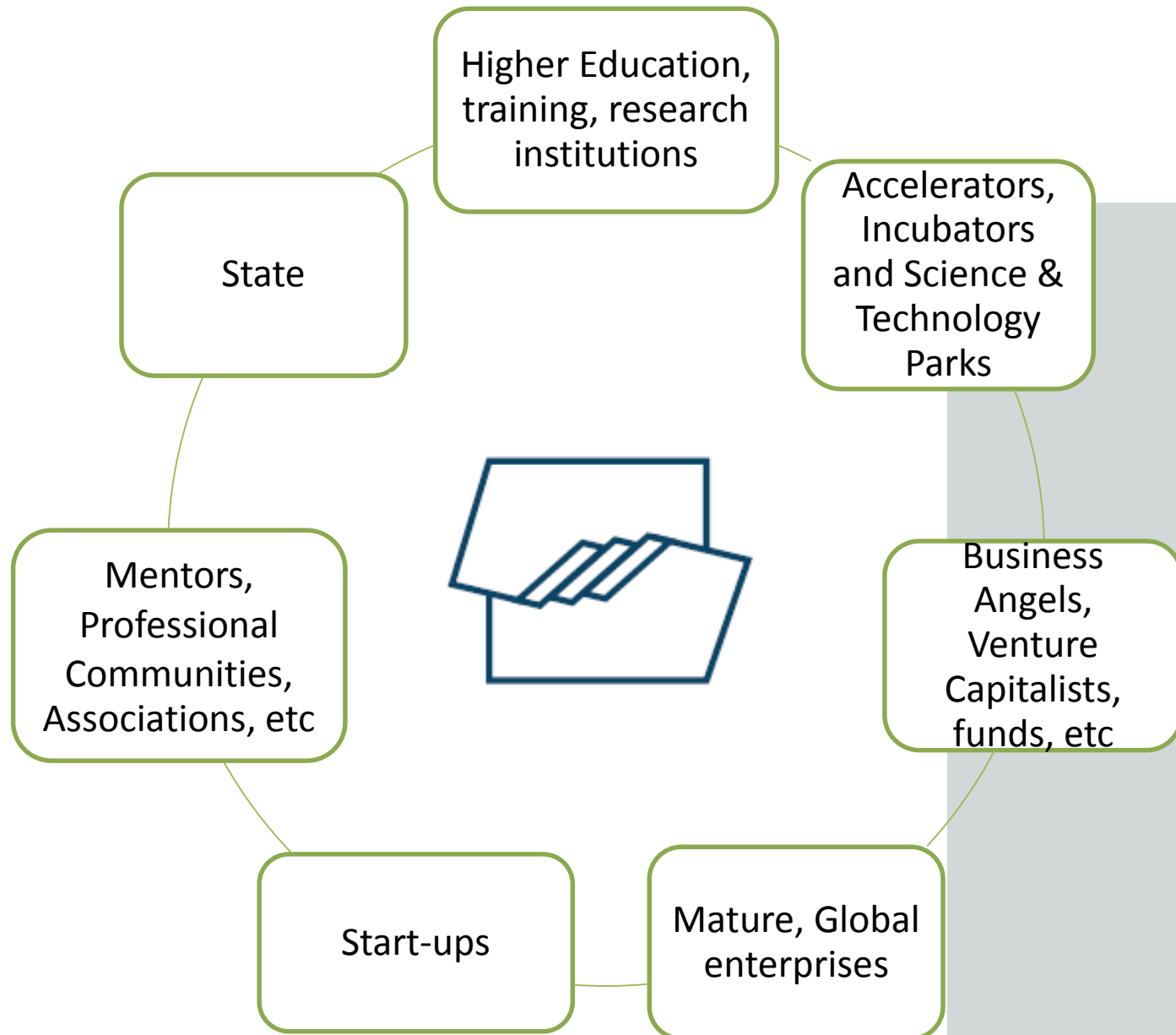




# Innovation ecosystem



# Innovation and Entrepreneurship ecosystem







# PhD Studies at KTU





## TECHNOLOGICAL SCIENCES

Electrical and Electronic Engineering  
Civil Engineering  
Environmental Engineering  
Energetics and Power Engineering  
Informatics Engineering  
Materials Engineering  
Mechanical Engineering  
Measurement Engineering



## SOCIAL SCIENCES

Political  
Sciences  
Management  
Economics  
Sociology  
Education




# KTU DOCTORAL (PHD PROGRAMMES)

17 doctoral (PhD)  
programmes.  
Duration – 4 years.



## HUMANITIES

History and Theory of  
Arts



## PHYSICAL SCIENCES

Chemistry  
Informatics



# International KTU PHD School

**Joint/dual degree PhD programmes**

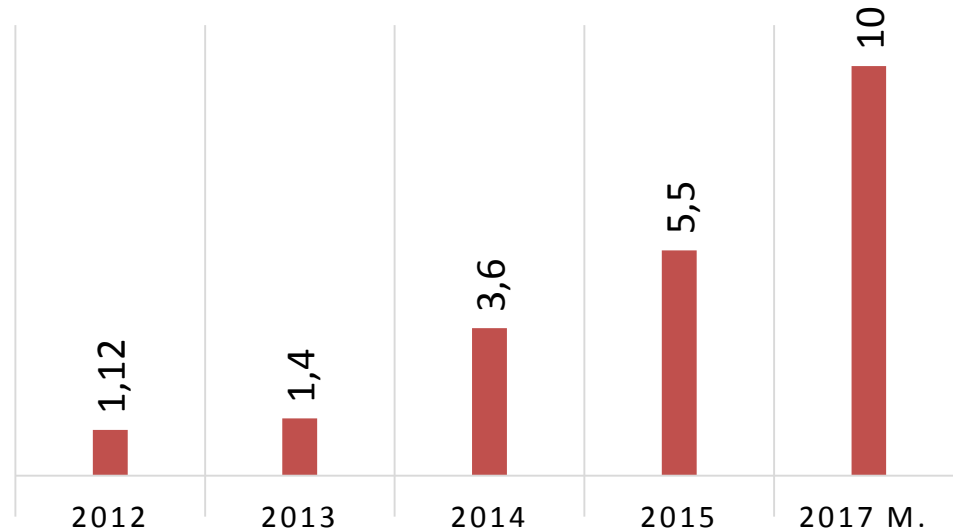
**Open intensive courses in English language for PhD students from other institutions and countries**

**At least one module studied abroad**

**International PhD students**

**PhD Summer school for core competences**

**PART OF PHD STUDENTS FROM OTHER COUNTRIES, %**





# Intensive PHD Courses

**KTU welcomes PhD students from other  
institutions to study one or several PhD  
modules at our University**

30 intensive PhD modules in English

Duration – one-two weeks

Credits may be transfered to the  
home institution





## KTU PHD Students

Each year 70 students in average  
join PhD programs



**60%**

Technological Sciences

**23%** Social Sciences

**15%** Physical Sciences

**2%** Humanities





# Research at KTU



# KTU Research AREAS



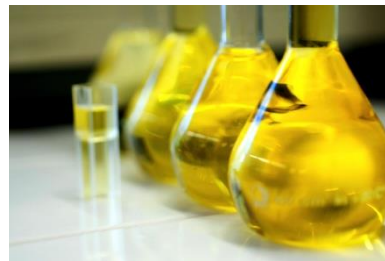
**Diagnostic and  
measurement  
technologies**



**New materials  
for high-tech**



**Smart  
environments  
and information  
technology**



**Technologies  
for sustainable  
development  
and energy**



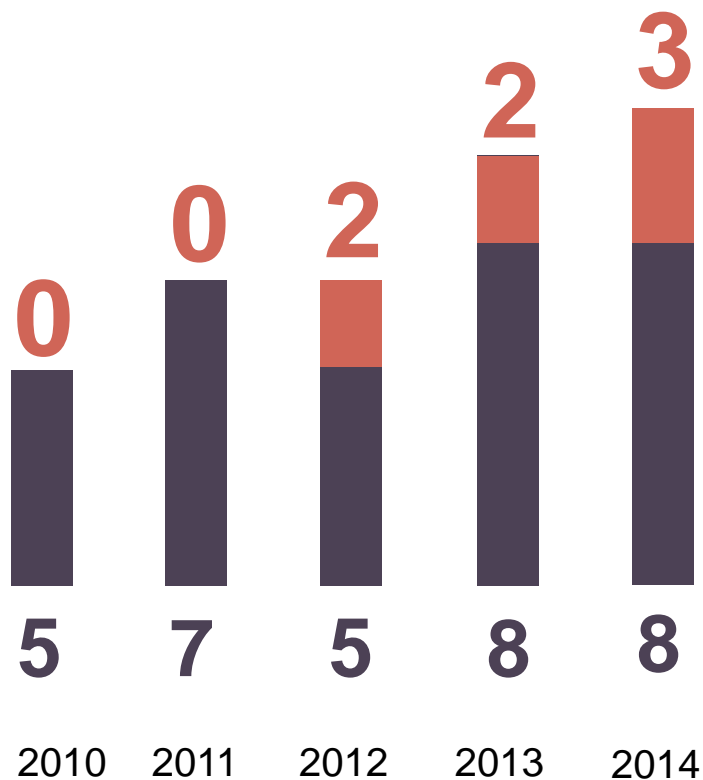
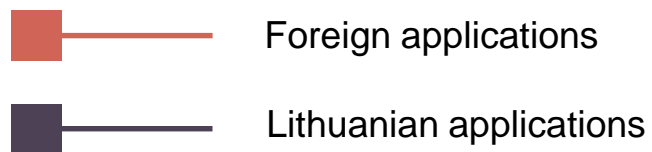
**Sustainable  
growth and  
social-cultural  
development**



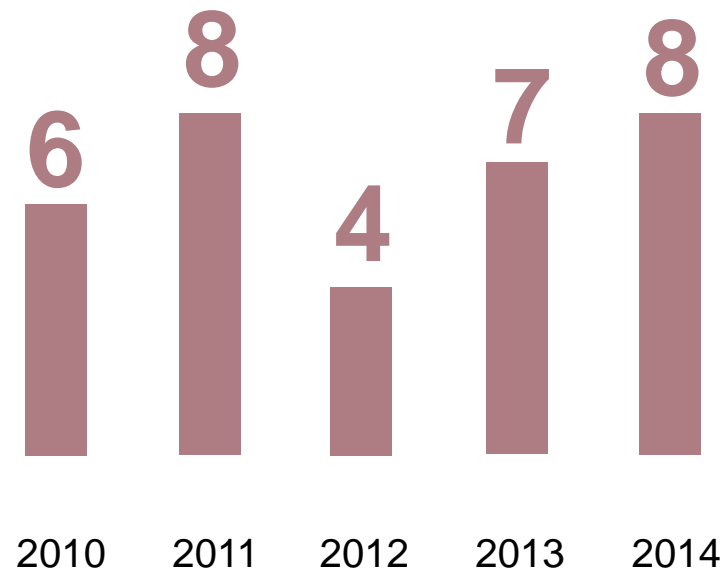
## Participation in research, technological development and demonstration projects

programme	2010	2011	2012	2013	2014
FP7	24	28	27	30	22
EUREKA	7	8	7	7	7
EUROSTARS	2	3	3	3	1
COST	27	28	26	25	32
OTHER	30	26	29	23	23





**1. Patent applications**

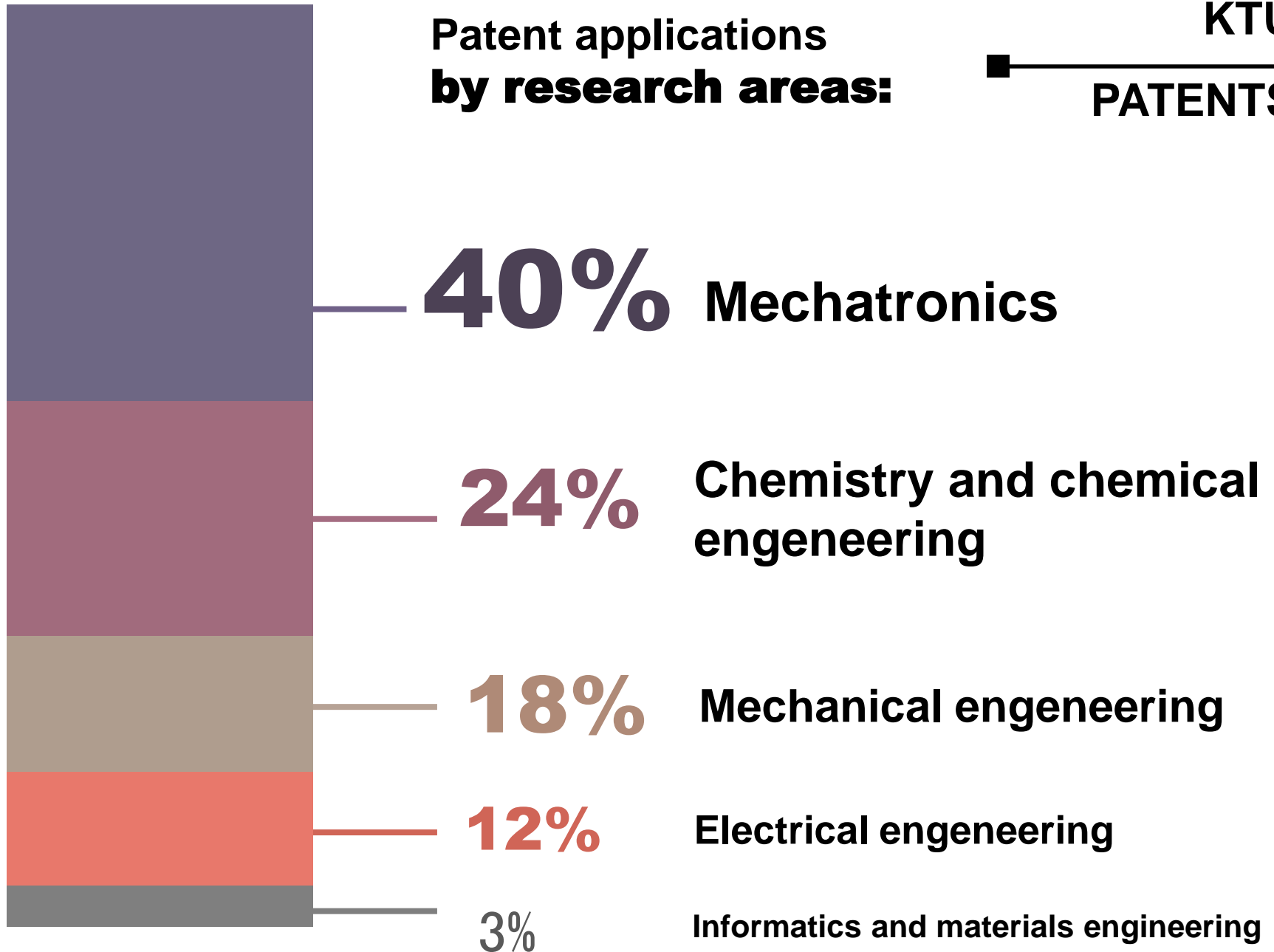


**2. Patents**



**Patent applications  
by research areas:**

KTU  
PATENTS





KTU publishes **14 scientific journals**,  
5 of which are referred in Thomson Reuters  
Web of Science database:

Research  
**JOURNALS**

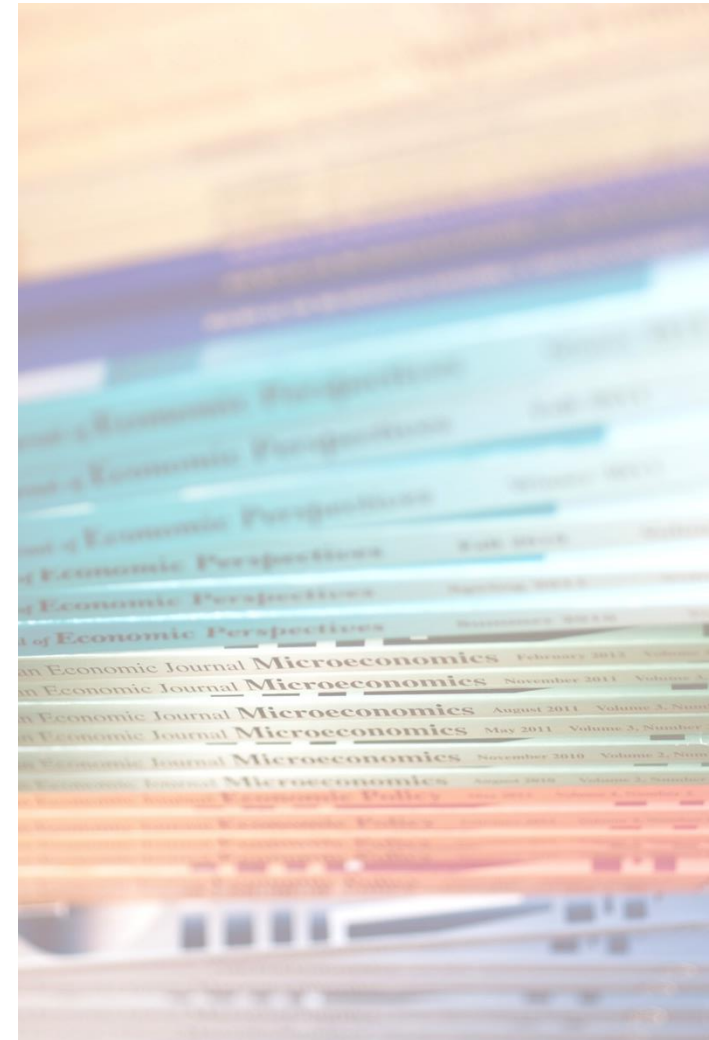
**Electronics and Electrical Engineering  
(IF–0,445),**

**Information Technologies and Management  
(IF–0,813),**

**Mechanics (IF–0,336),**

**Materials Science (IF–0,455),**

**Engineering Economics (IF–0,771).**





KTU is a founding partner of two integrated science, study, and business valleys - *Santaka* and *Nemunas*:

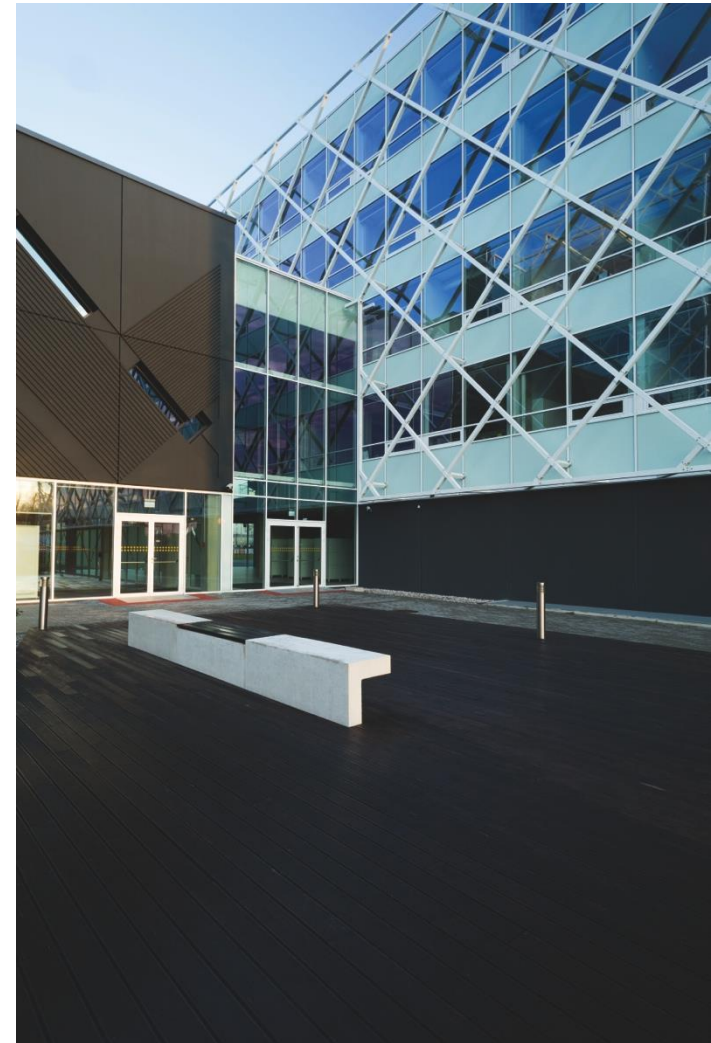
*Santaka* KTU Science, Technology Centre and Technological Business Incubator

- **New materials for high technologies**
- **Smart environments and ICT**
- **Diagnostics and measurement technologies**

Food Science and Technology Competence Centre (FSTCC) is part of the integrated science, studies and business valley *Nemunas*

- **Functional food**
- **Food quality and safety research**
- **Sustainable food production processes**
- **Food chain management processes**

## KTU RESEARCH INFRASTRUCTURE





## KTU RESEARCH INFRASTRUCTURE

1. Open access center with more than 1000 modern research equipment supporting KTU research strategic priority areas. Available online: [apcis.ktu.edu](http://apcis.ktu.edu)

2. There are 6 accredited and certified science laboratories

3. KTU Library stores and continuously replenishes one of the richest collections on science, technology and engineering, providing access to e-resources. University subscribes to 48 international databases provided by 22 services

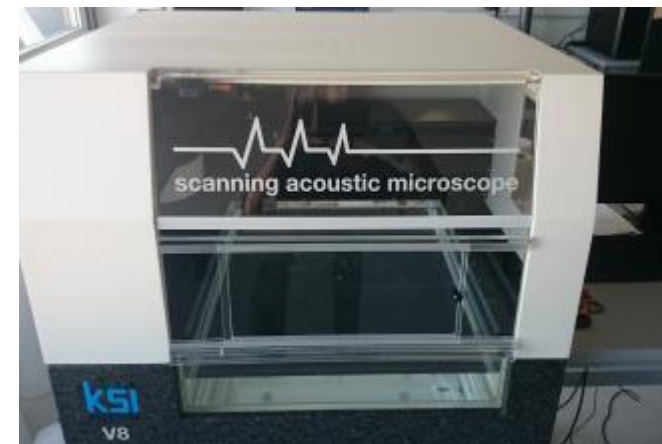




# Examples of R&D infrastructure



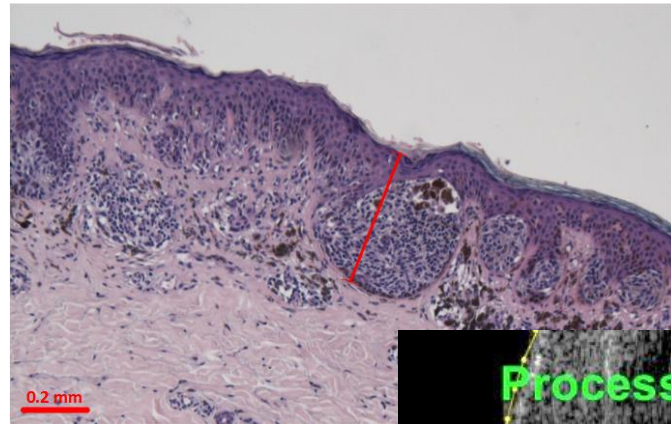
Nuclear magnetic resonance  
X-ray microtomograph  
Ultrasonic microscope



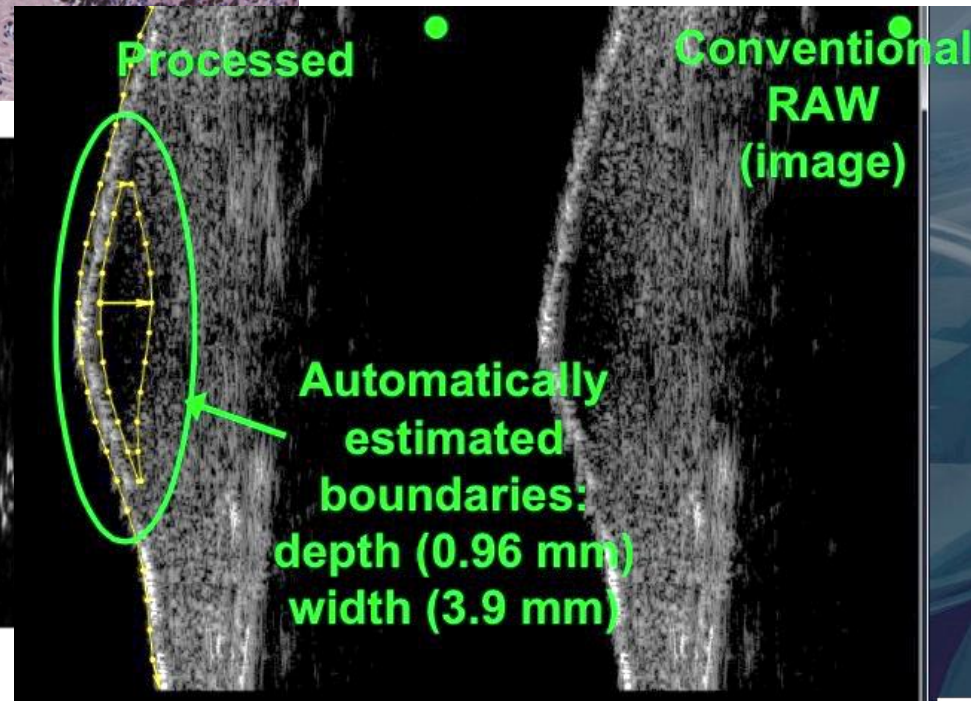
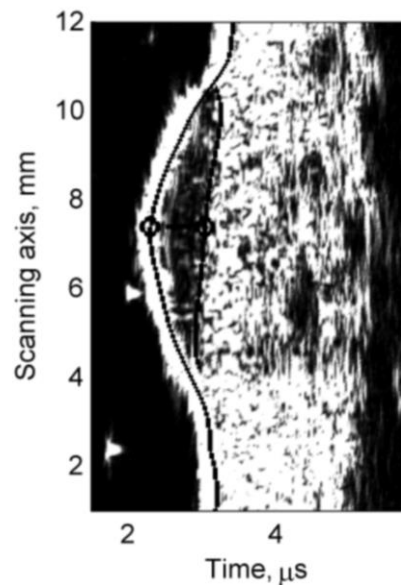


# Value proposition

## Example of ultrasonic technology prototype for skin degeneration



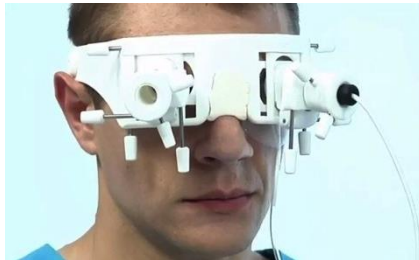
From knowledge to implementation in daily clinical practise



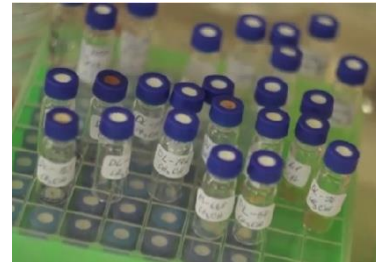


# From Idea to Technological Solution - Examples

1. WORLD'S FIRST  
ACCURATE NON-  
INVASIVE ABSOLUTE ICP  
VALUE METER  
RECOGNITION IN  
UNITED STATES  
CONGRESS AND NASA



2. NOVEL MULTIFUNCTIONAL  
PHYTOCHEMICAL  
INGREDIENTS FOR  
INCREASING FOOD  
BIOLOGICAL VALUE AND  
SAFETY





# KTU FUNDING SOURCES

for scientific research



**National research grants (e.g., LRC, MITA)**



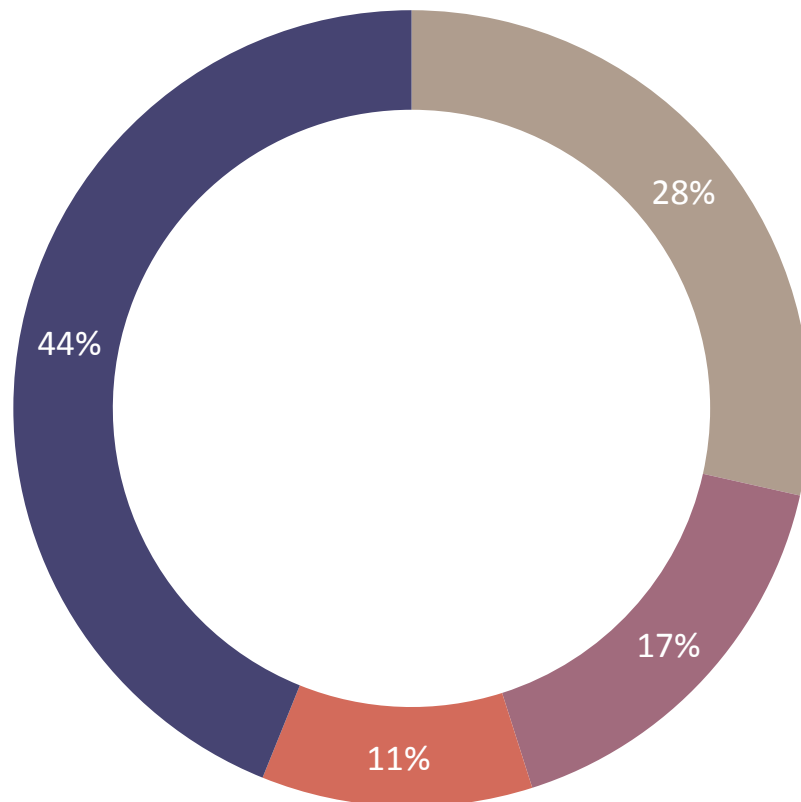
**State funding**



**Research and development contracts for public and private organisations (LT and abroad)**



**International research grants (Horizon 2020, FP7)**







# Initiatives for excellence



# Centre of Excellence in Science and Technology for Healthy Ageing

HEALTH – TECH

## 4 STRATEGIC RESEARCH AND INNOVATION TOPICS



Mechanisms for  
age-related  
diseases



Biomarkers for  
age-related  
diseases



Diagnostics and  
monitoring  
technologies for  
age-related diseases



Regenerative  
technologies for  
age-related  
diseases

**Integrating Lithuanian Expertise:**  
**Kaunas University of Technology**  
**Lithuanian University of Health Science**  
**Vilnius University**



**Supported by Advanced Partners:**  
**Lunds University**  
**Teknologian Tutkimuskeskus VTT**



**M-LAB**

**New interdisciplinary research platform concept**





# THE PERFORMANCE DIFFERENCE

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**KTU**

deep subject  
knowledge

**SANTAKA VALLEY**

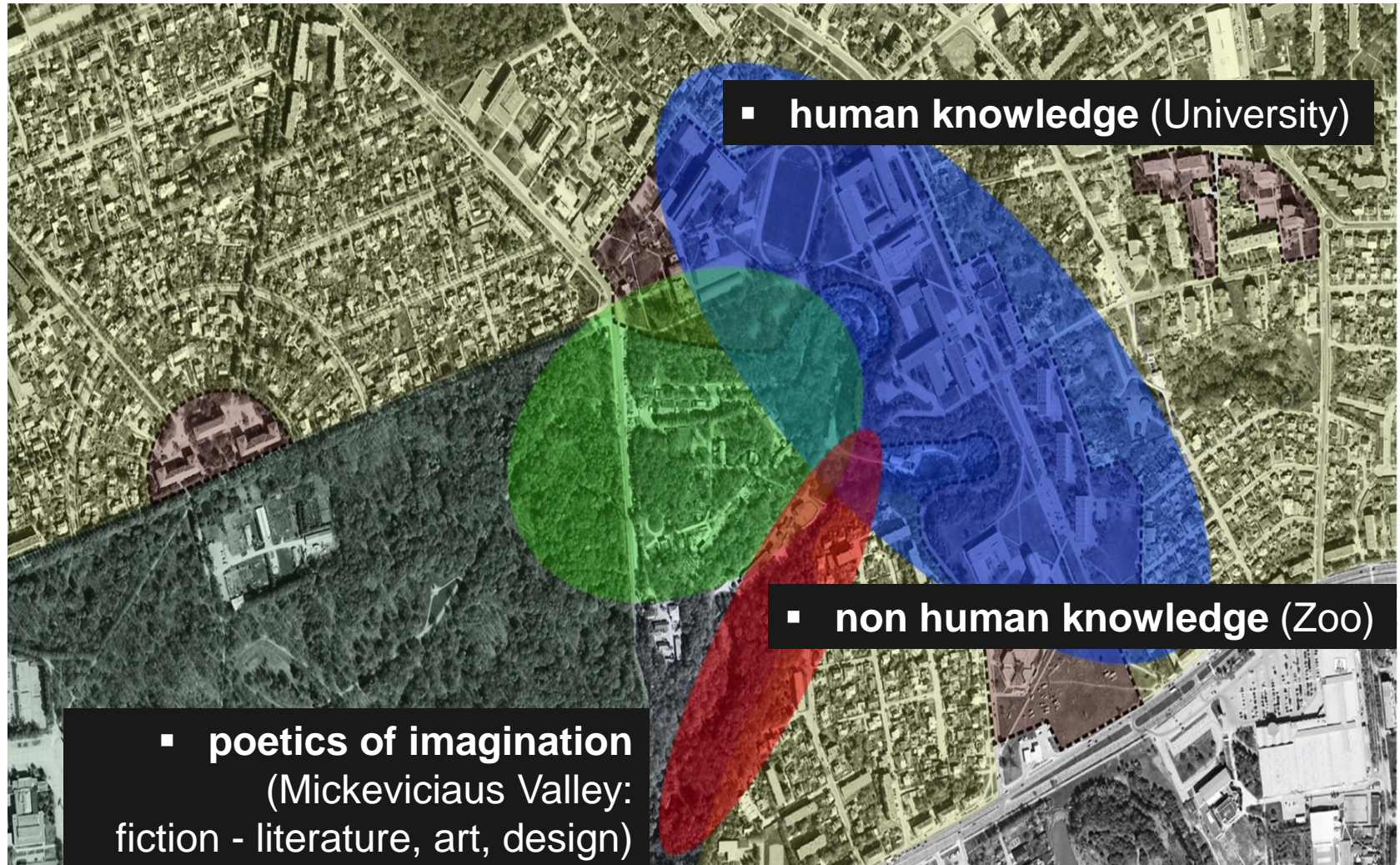
interaction with  
expertise in business  
and entrepreneurship

**M-LAB**

Interdisciplinary  
thinking and research  
in science,  
technology and the  
intersection of art



# KTU M-LAB: THE INTERSECTION OF 3 AREAS

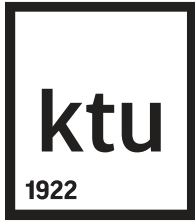






# Knowledge and technology transfer





# INOVATION AND ENTREPRENEURSHIP CENTRE

KNOWLEDGE & TECHNOLOGY



<https://apcis.ktu.edu>



BUSINESS & PUBLIC SECTOR



# NATIONAL INNOVATION AND ENTREPRENEURSHIP CENTRE (NIEC)

**Knowledge exchange and technology  
transfer (sales)**

**Intellectual property management**

**Young business incubator  
(KTU Startup Space)**

**Promoting entrepreneurship mindset  
and activities**

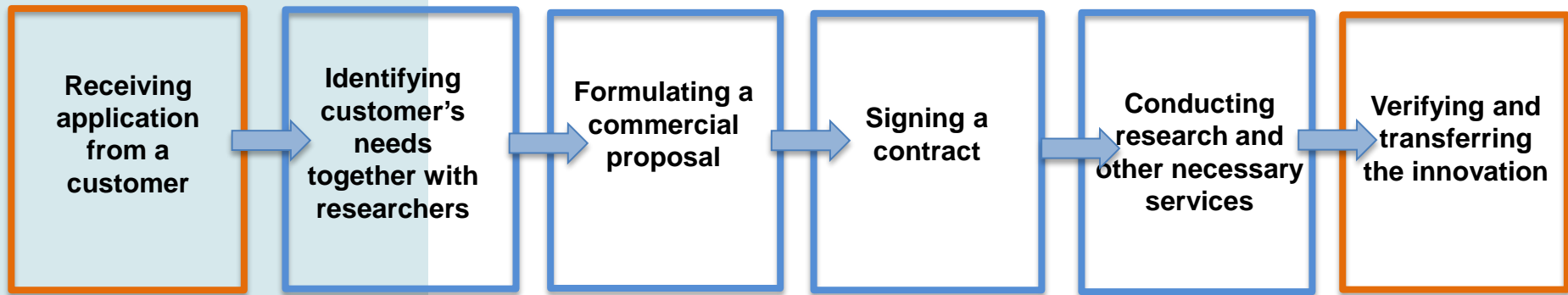
**Consultations for science and  
business**





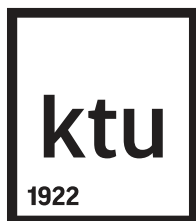
# OPEN ACCESS CENTER INFORMATION SYSTEM (APCIS)

## Science – business collaboration



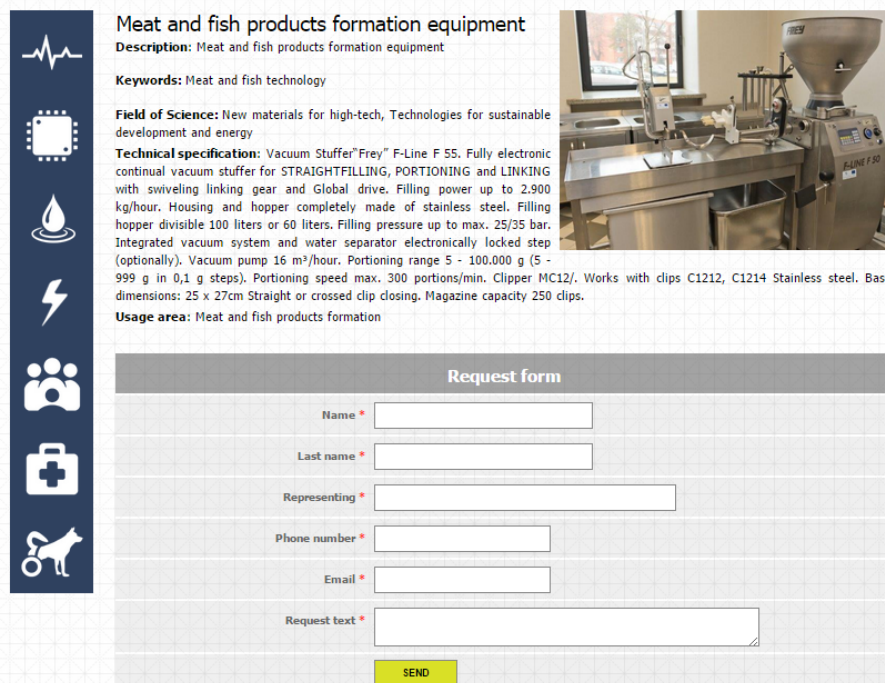
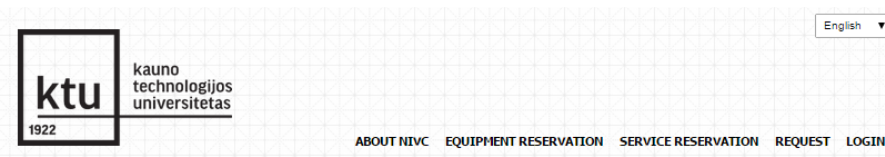
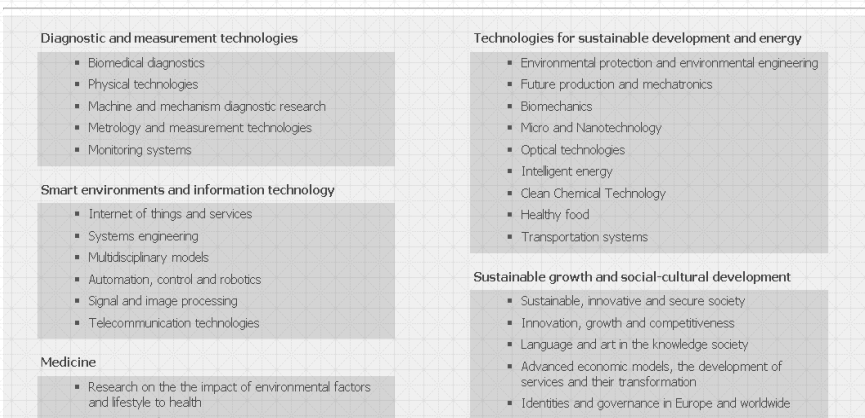
**One step from order to service**





# OPEN ACCESS CENTER INFORMATION SYSTEM (APCIS)

Open access center with more than 1000 modern research equipment supporting KTU research strategic priority areas. Available online: <https://apcis.ktu.edu>





# E-Science catalogue

[illegible]

## Software for Automated Parallel Analysis of Cardiovascular Signals

[application area]

**A program for cardiac signal analysis.**

[author]

Dr A. N. S. Arinaminbadan.

[abstract, technical specifications]

The program has been in development since 2007 in cooperation with L144 Institute of Cardiology. The programme is applicable to a European Social Fund agency project (system of Intelligent Wearable Sensors for Instant Health Monitoring (IMHC) [No VPS 2.1 - 2.4M4 - 10-V-12-2006]). To personal development research is being carried out by

processing the cardiac signals received during the project for determining the suitability of the program for clinical application. The program is being designed for automatic detection of cardiac characteristic peaks (P, Q, R, S, T, U, V, W, X, Y, Z) detected and intervals (P, Q, R, S, T, U, V, W, X, Y, Z) detected by using modern digital signal processing methods and referring to known correlations between these signals. The software also allows a cardiologist specialist to interactively select analysis parameters and perform a further own independent measurements using integrated tools, thus evaluating and specifying the results shown by the program.

[novelty]

cardiac time intervals and characteristic positions acquired from a continuously recorded audio signals provide the majority of data for clinical decision-making systems for clinical studies of patients with cardiovascular diseases and quick hemodynamic assessment of any patient in the intensive care unit. At the moment, mostly characteristic audio intervals are discussed by an experienced clinical specialist by using ECG and ICG and sometimes a ultrasound doppler cardiogram. Other new and sophisticated units are used. The detection of the necessary data requires experience and time. The use of

16

404

medical innovation and entrepreneurship review

<p><b>[novelty]</b></p> <p>It is a unique composite consisting of natural polymer – cellulose and hyaluronan – which is the main component of a natural bone. Composite's structure and qualities correspond to those of a natural bone. Can be produced both as granulate and as a block.</p>		<p><b>[inventive]</b></p> <p>OTC Natural Bone and Endoprosthesis GmbH        OTB, Schwanau, 33. November, 1. Februar        + 49 (0) 52 01 20 00 00  <a href="http://www.otb.de">www.otb.de</a></p> <p>Order Laboratory Equipment and Supplies and/or patient treatment  <a href="http://www.otb.de">www.otb.de</a></p>
		<p><b>[what are we looking for in this stage of development?]</b></p> <p>Looking for funding sources for further research and finishing the prototype</p> <p><b>[commercialization]</b></p> <p>No equivalents in Lithuania. Worldwide equivalents are based on a natural polymers.</p>

Innovative R&D projects

27



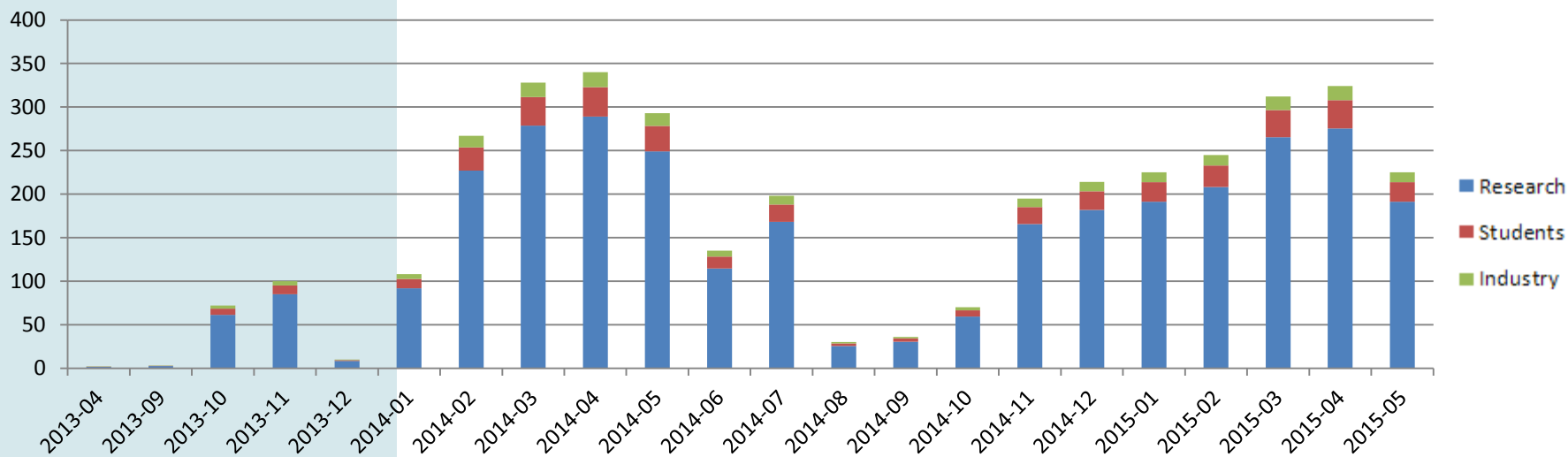
# OAC R&D EQUIPMENT WORKLOAD EXAMPLES

Faculty of Chemical Technology

700MHz nuclear magnetic resonance spectrometer

Workload: **~90%** (on 151 work-hours / month basis) –  
3727 tests./20 mo., average: 186 tests/mo.

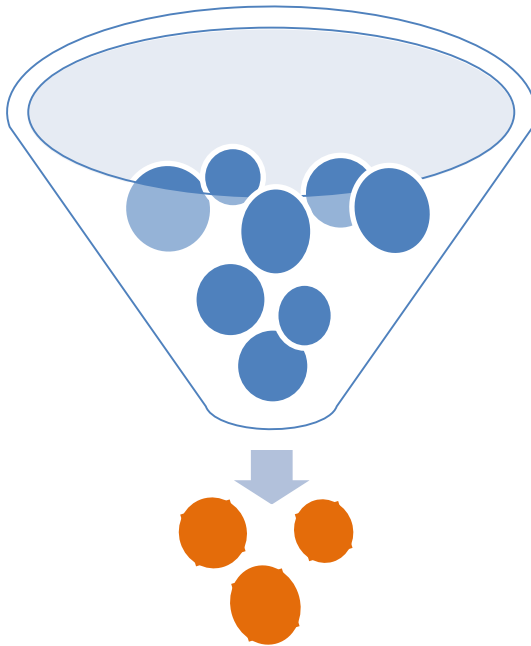
research: 85%	- 115 hours / month
education: 10%	- 14 hours / month
Industry contracts: 5%	- 7 hours / month





# Intellectual Property Protection and Management

## Intellectual property management and commercialization employing Stage-Gate method



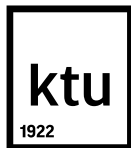
1. Disclosure of inventions
2. Pre-selection
3. Periodic evaluations
4. Marketing
5. Commercialization



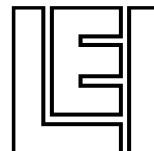
# Strategic PARTNERSHIPS

Following the signing of a joint venture agreement in February 2014 by Kaunas University of Technology (KTU), Lithuanian University of Health Sciences (LUHS), and Lithuanian Energy Institute (LEI), KTU IEC was renamed to **National Innovation and Entrepreneurship Centre (NIEC)**.

In 2015 Vytautas Magnus University joined the center



LITHUANIAN UNIVERSITY  
OF HEALTH SCIENCES







# PARTNERS

**ThermoFisher**  
SCIENTIFIC



**DTARGET**  
a Premier Research Company



**SIEMENS**

**Founder.org**

**intermedix**



**Practica Capital**

**LRT**  
Lietuvos nacionalinis  
radijas ir televizija

**virtustream®**  
Enterprise Class Cloud™





# Fostering Entrepreneurship



## New study modules registered at KTU:

- **TECHNOLOGY ENTREPRENEURSHIP:** for undergraduate students (launched in September 2013)
- **TECHNOLOGY VENTURES:** for postgraduate students



STANFORD  
UNIVERSITY

## Internationally acclaimed business gurus teaching at the modules:

- Chris Burry, US Market Access Center, USA
- Ken Singer, UC Berkeley, USA
- Will Cardwell, Aalto University, Finland
- Fabian Sepulveda, Aalto University, Finland
- Business representatives from national and international companies





# The First University **START UP SPACE**

in Lithuania

**Helps to try out  
entrepreneurs career**

**Thematic communities  
of entrepreneurs**



**Develops  
entrepreneurship  
and innovation culture**

**among researchers  
and students**



**Develops companies  
and products using  
University IP**

**Start-ups and spin-offs**



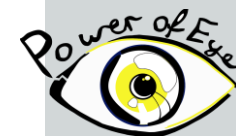
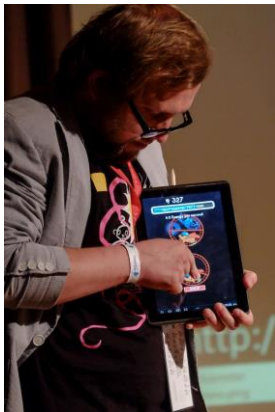
**The goal is to support young minds in their development process in the  
context of education, research and practical application**



# KTU Startup Space

The first **academic** "Start-up" Center in Lithuania

More than 44 startups are established per three years





## KTU START UP SPACE

2012–2015



**> 44 Successful companies**

**> 150 Prototypes**

**> 150 Ideas**

**> 4 000 Event participants**

**15 000 Students**



# Mobile apps labs infrastructure

**More than 40 mobile apps projects are created per year**

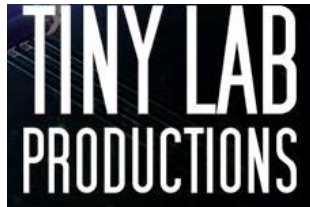




# The most successful startups



Representatives  
in 7 countries



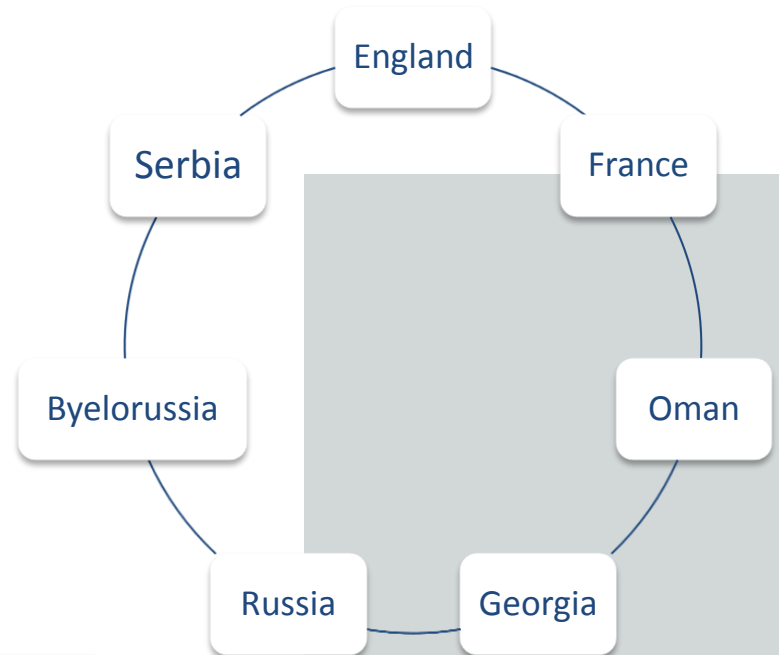
Turnover 50 001 -  
100 000 €



**SNEAKYBOX**

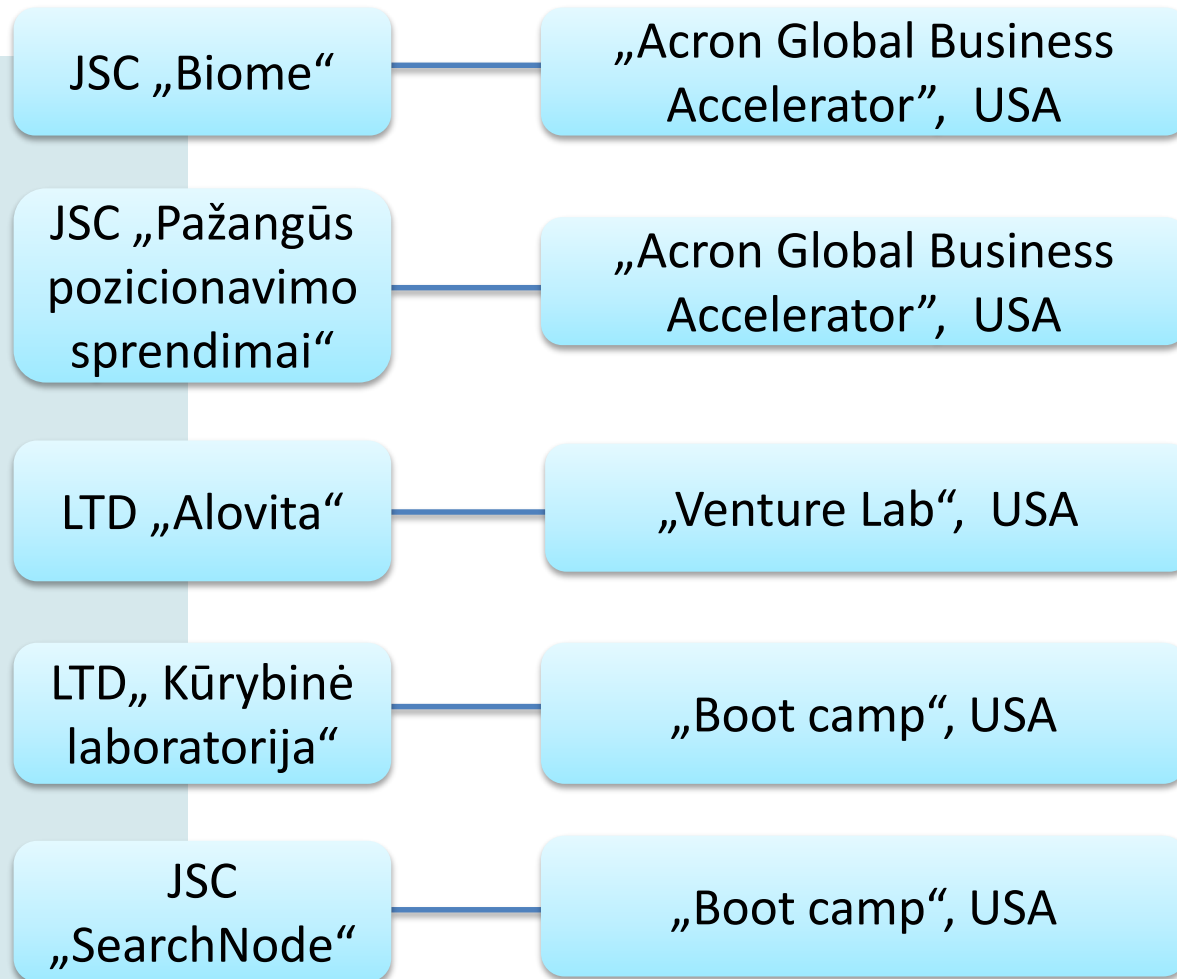


12 employees





# KTU Startups mobility





# KTU Startup cooperate

## Startups community:



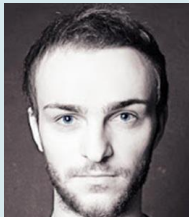
Game Jam



## Mentors community:



SRI International



## Partners:





## KTU Startup space strategic guidelines 2016-2020



### **Advance the development of the students' start-ups;**

Expand the geography and quality of the network of university born start-ups mobility;

### **Enhance the system of spin-offs development ;**

To **improve relations between researchers and students**, to encourage innovation among researchers and students;

To **support the ideas of young people** in their development process, bringing together education, research and practical application;

Support the development of the investors community.





**Thank You**